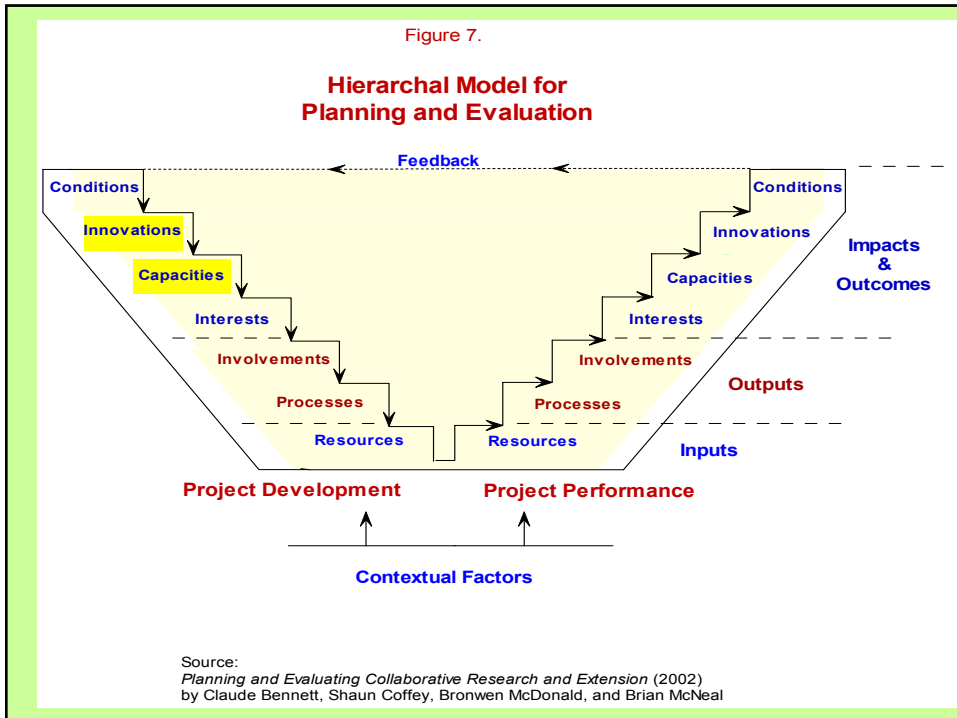


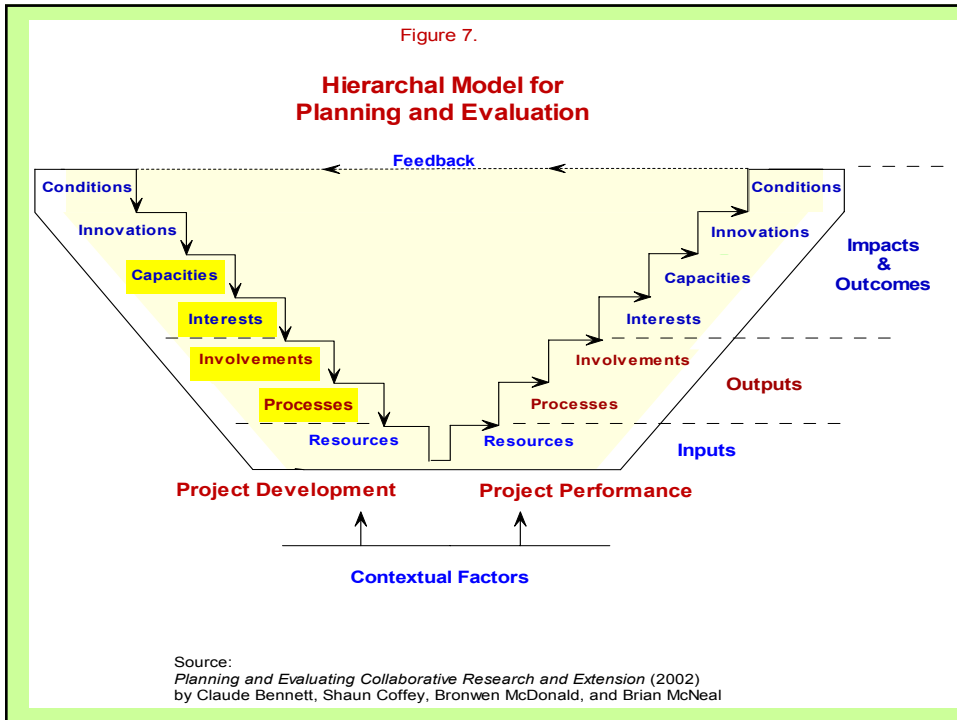
## Uses of HM in Planning

- Improving Conditions requires envisioning Innovations, i.e., their
  - generation by project staff, and
  - widespread use by clientele



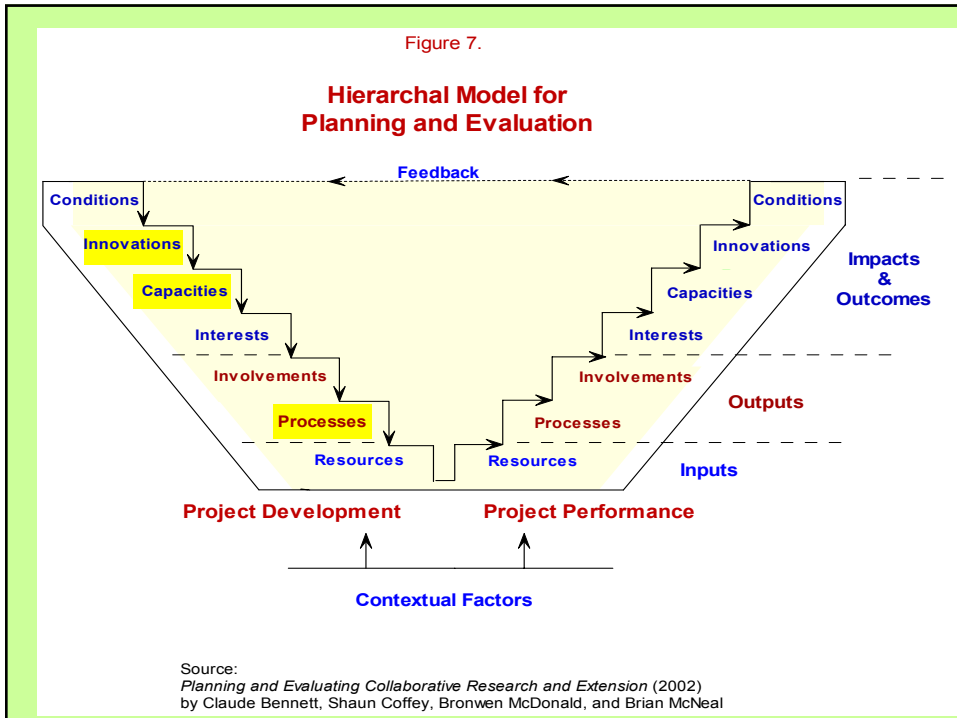
## Uses of HM in Planning

- Generation and use of Innovations requires relevant Capacities, i.e.,
  - plans for learning by staff through project research
  - plans for learning by clientele through project extension



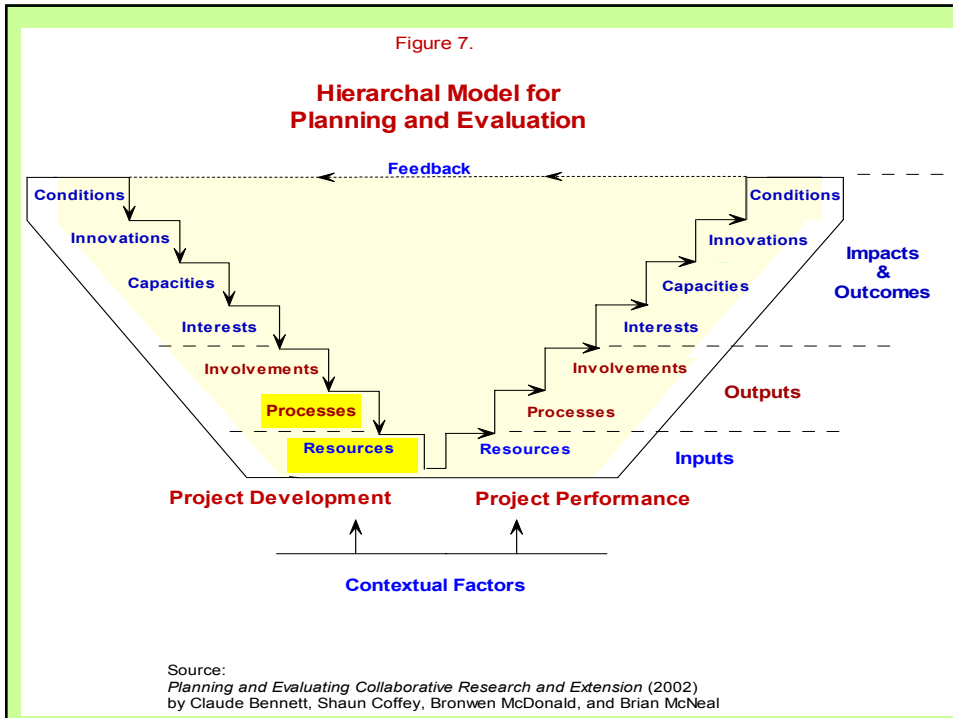
## Uses of HM in Planning

- Capacity increase requires choosing Processes that Interest:
  - research cooperators in helping project staff acquire requisite Capacities
  - extension cooperators and audiences in acquiring needed Capacities.



## Uses of HM in Planning

- Processes must be chosen that will produce necessary
  - staff Capacities to generate the sought-after Innovations
  - audience Capacities to appraise and use the Innovations

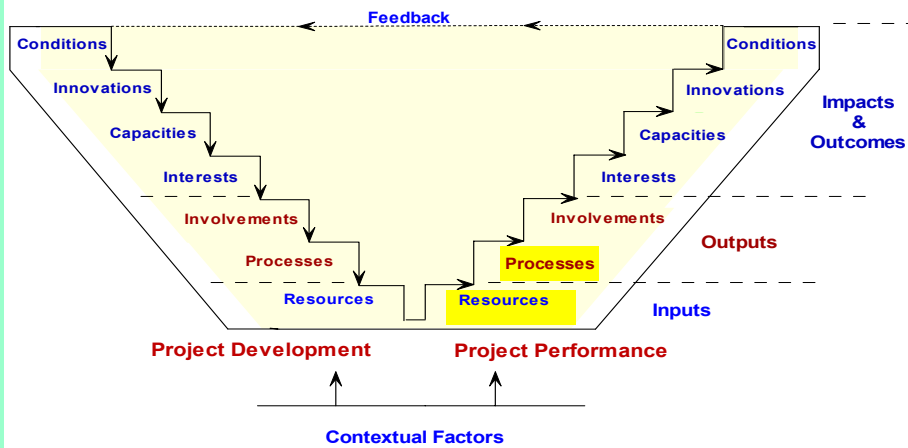


## Uses of HM in Planning

- For the planned research and extension Processes to be conducted
  - sufficient Resources must be budgeted for their support
- Caveats

Figure 7.

### Hierarchal Model for Planning and Evaluation



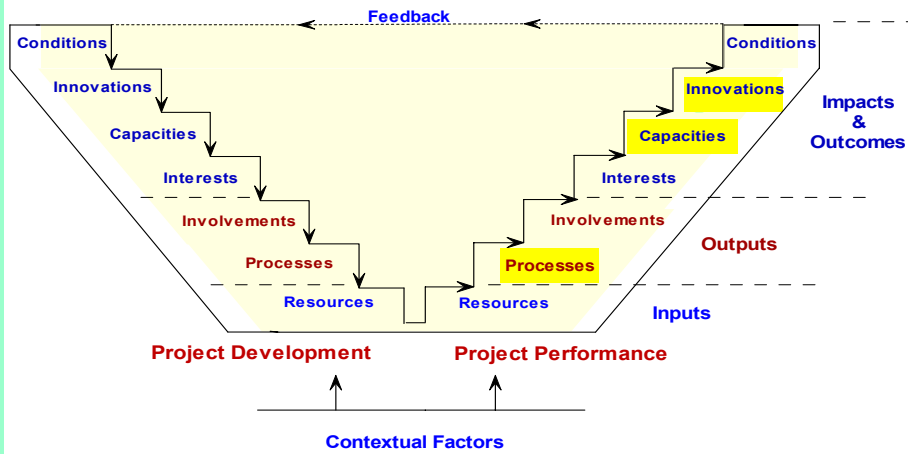
Source:  
*Planning and Evaluating Collaborative Research and Extension* (2002)  
by Claude Bennett, Shaun Coffey, Bronwen McDonald, and Brian McNeal

## Uses of HM in Evaluating

- Were the budgeted Resources expended for the planned research and extension Processes?
- ⑥ Were plans implemented for:
  - project research Processes?
  - project extension Processes?

Figure 7.

### Hierarchal Model for Planning and Evaluation



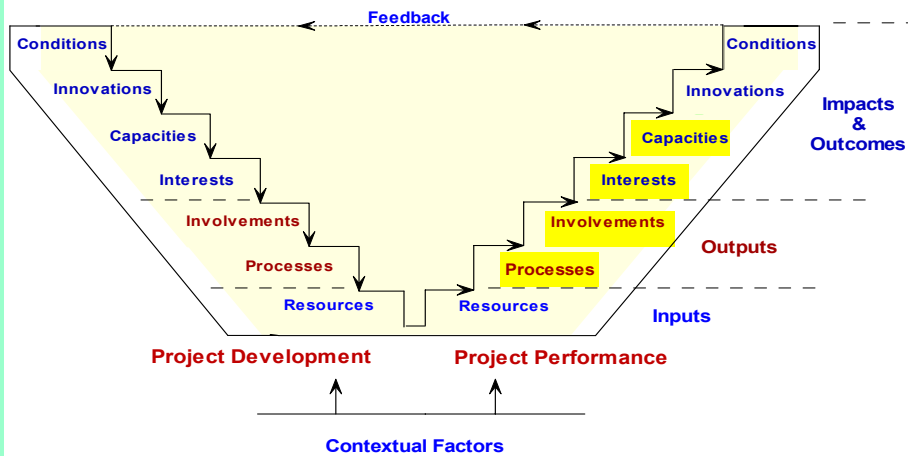
Source:  
*Planning and Evaluating Collaborative Research and Extension* (2002)  
by Claude Bennett, Shaun Coffey, Bronwen McDonald, and Brian McNeal

## Uses of HM in Evaluating

- Did project Processes elicit Involvements and Interests that led to:
  - staff learning – through research-- the requisite Capacities?
  - extension participant learning – from project staff – the needed Capacities?

Figure 7.

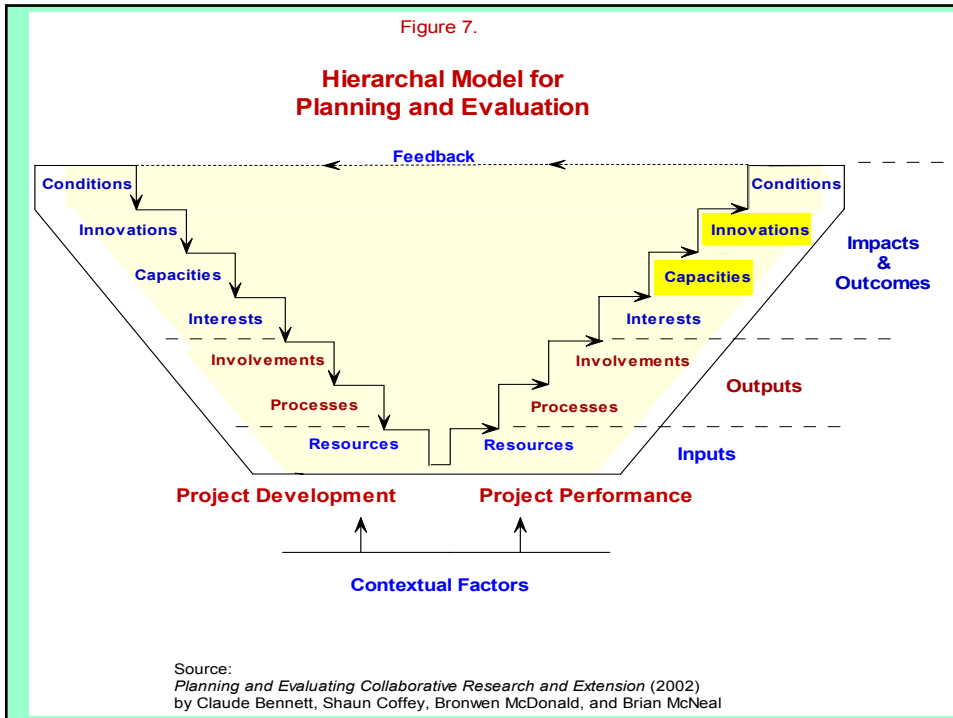
### Hierarchal Model for Planning and Evaluation



Source:  
*Planning and Evaluating Collaborative Research and Extension* (2002)  
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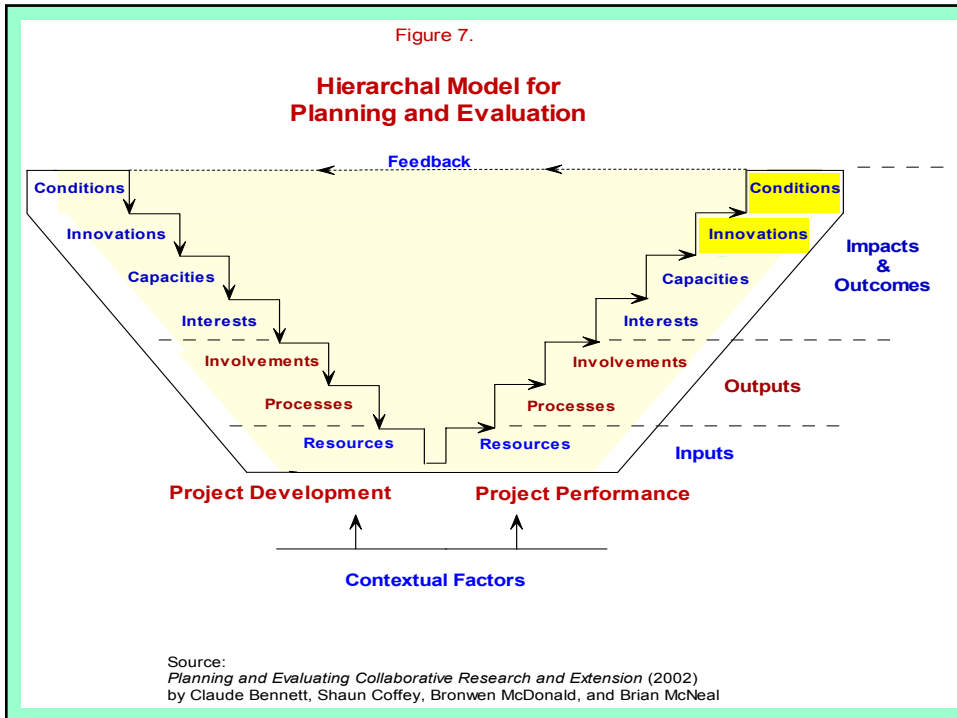
## Uses of HM in Evaluating

- Did project Processes bring about requisite Capacities:
  - among project staff, to enable them to generate envisioned Innovations?
  - among extension audiences, to enable appraisal and use of the Innovations?



## Uses of HM in Evaluating

- Have acquired Capacities been applied by:
  - project staff to generate the sought-after Innovations?
  - extension cooperators and participants to appraise and use the Innovations?



## Uses of HM in Evaluating

- Has generation and use of the Innovations achieved the intended Conditions for:
  - end-users of the Innovations?
  - stakeholders affected by uses of the Innovations?